

DEPARTMENT OF HIGHER EDUCATION MHRD GOVERNMENT OF INDIA

सत्यमेव जयते

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THIS ISSUE

- India, US To Grow Together As Knowledge Societies
- UKIERI 2013
 National Workshop on Quality Assurance and Accreditation
- HRM Says Money Meant For SCs/STs/Minorities Should Not Lapse

SECTIONS

- Events
- Campus Notes
- Exchange of Ideas
- Vichaar Vimarsh
- Appointments / Retirements

Olst Meeting of the DVISORY BOARD OF ED راع مرج (جردا) 2rd A

"The educated differ from the uneducated as much as the living differ from the dead."

- Aristotle

Dr. M. M. Pallam Raju, Minister of HRD, addressing the 61st meeting of Central Advisory Board for Education, in New Delhi on April 2, 2013

61st CABE MEETING NHEQF Mobilized for Students in Higher Education

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ON HIGHER EDUCATION

HE NEWSLET

On April 2, 2013, the Central Advisory Board for Education (CABE) held its 61st meeting in which it was resolved that a CABE Committee would be constituted to examine the formulation of a National Higher Education Qualification Framework (NHEQF). The Committee will submit its recommendations to the Government within a period of six months.

NHEQF Purpose

The Framework's purpose, essentially, is to provide a broad framework for development of the syllabi for the universities and other degree-awarding educational institutions. The universities and other such institutions could use their academic autonomy in a responsible manner to design the syllabi. The syllabi will, then, be implemented without affecting the horizontal or vertical mobility of students within the education system. The main features of the NHEQF are: -

1) A comprehensive indicator of all learning achievements within as well as across different disciplines;

2) A basis for monitoring and regulating the

quality and compatibility of HE across Institutions;

It is believed that the Framework would eventually become a single system of levels for all qualifications offered by HE institutions across all disciplines, thus making HE qualification comparable nationally as well as internationally.

While NHEQF dominated the CABE agenda during the 61st meeting, there were other important aspects of HE, which were also discussed among the participants:

AISHE

There was a proposal to initiate action to evolve the All India Survey on Higher Education (AISHE) further. It was also announced that the uploading of data for AISHE 2010-11 has been closed and uploading of data for AISHE 2011-12 had commenced from March 21, 2013.

NMEICT

The meeting focused on the development of Ultra Low Cost Computing Devices, which would enable students to have greater access to content and teaching under the National

Editorial

Knowledge is the key to the future of the humanity and recognizing this fact is going to be the first step towards ensuring the wellbeing of the mankind. This was the thought running through at the India-US Higher Education Dialogue 2013 in New Delhi in May. Both the countries are doing well in the field of Higher Education and they share higher aspirations. So, joining hands in this sector will only be beneficial to both the sides.

Another key collaboration happened with the UK, through the UK-India Education & Research Initiative (UKIERI), which materialized in the form of a National Workshop on Quality Assurance and Accreditation. Throwing an introspective light on the accreditation policy and challenges in the country, this workshop also emphasized the need of a robust accreditation system for ensuring quality education to the aspiring learners.

During HRM's visit to Germany, the second round of Inter-Governmental consultation took place after which an MoU on cooperation in Higher Education was also signed.

The world is showing keen interest in the growth of Higher Education in India and seeking partnerships. The Ministry wants fresh air to come from all corners of the world to rejuvenate the academic arena of the country. Therefore, besides looking forward to meaningful foreign collaborations, it is also exploring such possibilities within the country. With this in view, a 2-day International Workshop on Industry-Academia collaboration in New Delhi was held in April. At this event, the HRM exhorted the industry to come forward and contribute with their expertise and resources towards skill and entrepreneurship development of the youth of the country.

The response of the industry was equally encouraging. Lots of fruitful and concrete promises were made. We all await an early fructification of these promises.

(Anant Kumar Singh)

Editorial Panel

Patron

Ashok Thakur, Secretary (HE)

Editor-in-Chief

Anant Kumar Singh, Joint Secretary

Editor

B. N. Tiwari, Deputy Director General

Editorial Board

G. R. Raghavender, Director Sanjay, Director

Editorial Assistance Bindu Sreedathan, Director Mission on Education through Information and Communication Technology. This Mission has two major components:

1) Providing connectivity, along with provision for access devices, to institutions and learners;

2) Content generation.

NCC as an Elective Subject

In keeping with the spirit of the XII Five Year Plan, the Government would launch a national initiative to foster social responsibility in HE in colleges and universities, which would include activities like National Social Service, National Cadet Corps, Voluntary Service, etc.

Education Commission

The proposed Education Commission is going to provide the framework of a national policy that would address the needs and challenges of the education system in the 21st century. It is expected to re-orient the education system, as well as set out goals and parameters for an education system that addresses the changed socio-economic and technological realities.

India-US HE Dialogue

India, US To Grow Together As Knowledge Societies

INDIA-U.S. HIGHER EDUCATION DIALOGUE 2013 NEW DELHI



US Secretary of State, at the India-US Higher Education Dialogue-2013, in New Delhi on June 25, 2013.

The third high-profile event that took place as part of the India-US Higher Education cooperation initiative is the India-US Higher Education Dialogue - 2013, held on June 25, 2013 at New Delhi. Dr. M. M. Pallam Raju, Minister of HRD and Mr. John F. Kerry, US Secretary of State, represented India and the US, respectively, as Co-Chairs for the event. The first two events held as part of this joint endeavor were the India-US Higher Education Summit held on October 13, 2011 and the Higher Education Dialogue on June 12, 2012 at Washington DC.

Dr. Raju, while opening the Dialogue with Secretary Kerry, stressed upon the need to look for and work upon new avenues for collaboration so that the two countries could grow together as two leading knowledge societies in the world.

Sharing his vision for the Indian educational institutions with those present at the Dialogue, the HRM said that the Government intended to transform the country's educational institutions into hubs of knowledge creation and promoters of innovation while providing opportunities to its youth for their skill development and employment. Speaking about India's XII Five Year Plan 2012-2017, he said that the Government intended to achieve an additional enrolment capacity of 10 million students in Higher Education, including 1 million in open and distance learning so as to raise the country's Gross Enrolment Ratio (GER) in Higher Education from the present 18.8% to 25.2% by 2017. He also enlisted skill development and vocational education as areas that could become an integral part of the improved education system as well as of greater relevance to the business and industry, essential for growth of the economy.

In his opening remarks, Secretary Kerry said that both India and the US need to focus on providing education, skills and cultural values to the children who form the most valuable part of the future world population. In his remarks on technology in education, he said that the same should be used as a tool to instill values in children. Outlining the contours of the educational partnership between the two nations, Secretary Kerry said that the Higher Education Dialogue needs to be carried forward.

The following four MoUs were signed during the Dialogue:

1. MoU between IIT Delhi and University of Nebraska on Cyber Systems

2. MoU between IIT Bombay and edX on Massive Open On-Line Courses (MOOCs)

3. MoU between AICTE and American Association of Community Colleges on cooperation for establishment of Community Colleges

4. MoU between ITM Group of Institutions and Montgomery College on Cooperation in Capacity Development



Dr. M. M. Pallam Raju, Minister of HRD, addressing the press conference on India-US Higher Education Dialogue-2013, in New Delhi on June 25, 2013. Shri Ashok Thakur, Secretary (HE) and Smt. Neelam Kapur, Principal Director General (M&C), Press Information Bureau, are also seen.

The Dialogue also included deliberations regarding enhancing opportunities for student/scholar mobility and collaboration, Community Colleges and Technology Enabled Learning, and Massive Open On-Line Courses (MOOCs). Joint working sessions, co-chaired by Shri Ashok Thakur, Secretary (HE) and Ms. Tara Sonenshine, US Under Secretary of State, took up these issues and shortlisted the following important ideas for future discussions -

1. Deepen educational relations on a sustainable basis in the areas of skill development, learner centric technology integrated education, building human capital for meeting skill requirements at all levels from elementary to tertiary levels of education and establishing stronger and larger people and institutional linkages.

2. Create a single-point/ nodal agency in select institutions to meet the needs of international students and faculty and to upgrade infrastructure.

3. Workshops to be held to promote Twinning arrangements between Indian and US institutions as per UGC Regulations.

4. Sharing best practices through joint workshops in the

collaborative domains of community colleges, vocational education, MOOCs and other models of online education, UGC and AICTE to develop frameworks for using MOOCs.

5. UGC and AICTE to work with their counterparts to embed mechanisms for standard setting and quality assurance mechanisms and vocational education and skills.

6. Greater involvement of industry in both countries to develop strong industry-academia linkages.

7. Develop better understanding of mutual strengths and leverage them to our mutual advantage for sustainable relationships across the three major themes discussed during the working sessions, i.e. research collaborations and student/ scholar mobility; community colleges; and Technology Enabled Education.

Six students from the US and India, who are beneficiaries of Passport to India and Fulbright-Nehru Scholarship Programmes, also shared their experiences.

Among others who participated in the Dialogue - 2013 are Ms. Nirupama Rao, Ambassador of India to US, Mr. Sam Pitroda, Advisor to Prime Minister, Ms. Martha Kanter, US Under Secretary of Education, Nancy Powell, US Ambassador to India and other officials and academics from different India and American institutions.

UKIERI 2013

National Workshop on Quality Assurance and Accreditation

More than 200 participants took part in a two day National Workshop on Quality Assurance and Accreditation, organized by MHRD and UK-India Education and Research Initiative (UKIERI) in partnership with the National Board of Accreditation (NBA) on May 12 and 13, 2013. The main objective of the workshop was to discuss the prevalent accreditation practices followed in India as well as the international focus on the accreditation model used by the UK. Shri Ashok Thakur, Secretary (HE), inaugurated the workshop.

The two-day workshop covered best practices on the current accreditation models - in terms of institutional

Future of Education

and related programmes. The sessions also discussed the challenges faced by the Centre and the States in ensuring quality enhancement of educational institutions.



Shri Ashok Thakur, Secretary (HE), delivering the inaugural address at the National Workshop on Quality Assurance and Accreditation, in New Delhi on May 12, 2013.

In his inaugural address, Shri Thakur called accreditation a "diagnostic tool for educational reforms." He spoke about the National Accreditation Regulatory Authority (NARA), currently under review in the Parliament. Welcoming the "timely efforts" of UKIERI in bringing together all relevant stakeholders like Planning Commission. University Grants Commission, National Accreditation and Assessment Council, All India Council of Technical Education, NBA and Higher and Technical Education representatives from the States, the Secretary said that it would help in thinking a way forward.

Mr. Rob Lynes, Director - British Council India, said, in his opening remarks, that quality assurance was one of the key indicators of an evolving Higher Education system. He praised the role of UKIERI in providing a platform for joint learning and sharing of best practices and models across key areas identified by the Indian and the UK governments.

Shri Thakur, who also delivered the Valedictory address at the conclusion of the workshop, said that the Government recognized the need for a robust accreditation system that will help improve the quality of education in years to come. He also recommended a delegation visit of key stakeholders from India to Quality Assurance Agency for Higher Education (QAA) under UKIERI.

MHRD Constitutes National Testing Agency Task Force

In order to prepare a blueprint for a special purpose vehicle to take the concept of National Testing Agency (NTA) forward, the MHRD has decided to set up a seven-member Task Force, which will be chaired by Prof. Sanjay Dhande, Ex-Director, IIT-Kanpur. The Task Force will have representation from among the ranks of CBSE, UGC, NCERT, AICTE as well as the Ministry.

A decision with regard to setting up of the NTA was taken at a meeting of the Central Advisory Board for Education (CABE), held on April 2, 2013.

HRM Says Money Meant For SCs/STs/Minorities Should Not Lapse



Dr. M. M. Pallam Raju, Minister of HRD, briefing the media at the release of the brochures of UGC, in New Delhi, on June 26, 2013. Shri Ashok Thakur, Secretary (HE), Prof. Ved Prakash, Chairman, UGC, and other dignitaries are also seen.

The Government is serious about not letting the money earmarked for the SCs/STs/Physically disabled/Minorities lapse. To ensure this, Dr. M. M. Pallam Raju, Minister of HRD, has asked the UGC to device new schemes to ensure that that the money is utilized completely.

Dr. Raju has, on previous occasions, expressed that the money earmarked for educational development of the needy sections of the society as well as for the remote or underdeveloped parts of the country, should not be allowed to lapse. The only way to ensure that is to utilize it 100%, he said. The Minister said this at the release function of UGC brochures on June 26, 2013. The student-friendly schemes in this regard will come into force in the current financial year itself.

Events

HRM Releases UGC's Information Brochures



Dr. M. M. Pallam Raju, Minister of HRD, releasing the brochures of UGC, in New Delhi on June 26, 2013.

Dr. M. M. Pallam Raju, Minister of HRD, released UGC brochures on June 26, 2013. Shri Ashok Thakur, Secretary (HE) and Prof. Ved Prakash, Chairman, UGC were also present.

On this occasion, the UGC announced that it was going to launch an inspirational intervention by establishing Chairs in honor of Nobel Laureates - Rabindranath Tagore, C. V. Raman, Hargobind Khurana, Mother Teresa, Subramanyam Chandrasekhar, Amartya Sen and Venkatraman Ramakrishnan. The UGC hopes that the youth of the country would be inspired by the best minds in the country through this endeavor.

MoS Prasada Visits Seoul International Book Fair 2013



Shri Jitin Prasada, Minister of State for HRD, leading the Indian delegation at SIBF 2013 in Seoul on June 19, 2013, as Ms. Park Geun Hye, the President of South Korea visits the Indian Pavilion.

Shri Jitin Prasada, Minister of State of HRD, was on a two-day visit to South Korean capital, Seoul, on June 19 and 20, 2013. The year 2013 is being celebrated as the 40th Anniversary of the establishment of diplomatic ties between India and South Korea. During this visit, he also represented India as the Guest of Honor Country at the Seoul International Book Fair (SIBF) 2013.

It was the President of Republic of Korea Ms. Park Geun Hye, who inaugurated the event and visited the India Pavilion at the Fair, put up by the National Book Trust (NBT). During his interaction with President Park at the Fair, Shri Prasada thanked her for giving India an opportunity to be the Guest of Honor country at SIBF.



Dr. Shashi Tharoor, Minister of State for HRD, addressing at the 10th Convocation of National Museum Institute in New Delhi on June 3, 2013.

THE NEWSLETTER, JUNE 2013 ISSUE

Campus Notes

Delhi University to Start 4-Yr Undergraduate Programme



Dr. M. M. Pallam Raju, Minister of HRD, interacting with the Print Media, in New Delhi on May 10, 2013.

The four year graduation course, that the Delhi University (DU) plans to start from the current Academic Session, will provide diverse degrees, including Diploma, Bachelor's Degree and Honours Degree on the completion of two, three and four years of education, respectively. This flexible system is believed to increase knowledge development across the domains of traditional University courses.

According to DU, the programme will allow students to finish studies at their own pace, within a span of 10 years. Under the Four Year Undergraduate Programme, students will study 11 Foundation Courses, compulsory to be taught in the first four semesters, 20 Discipline Courses I, which will be subject-specific and 6 Discipline Courses II, meant for students who wish to acquire 'minor' knowledge of a subject. Besides, there would be skill-based Application Courses, in fields like Integrating Mind, Body & Heart and Cultural Activities, etc.

IISc. Bengaluru Designs Painless Drug Delivery Device

The Indian Institute of Science (IISc), Bengaluru, has designed a pen-shaped, needle-less, drug delivery device, which can revolutionize the way in which medicines are taken. The scientists of IISc have designed this device, based on the collaborative effort of a number of Departments of the Institute like Aerospace Engineering, Microbiology and Cell Biology, and the Laboratory for Hypersonic and Shock Waves. The device will use supersonic shock waves to inject medicines in a painless manner into the body.

As part of the experiment conducted with the device, the scientists were successful in delivering typhoid vaccines into mice, in the laboratory. The Institute informs that the animal trials have shown that by using this method, a lesser quantity of vaccines is sufficient to provide resistance to animals against infection as compared to conventional methods. Some of the advantages of this new drug delivery device are that it is:-

- Painless
- Easily portable
- Completely disposable
- Safe
- Very economical

President Attends First Convocation of IIT Indore



Shri Pranab Mukherjee, the President of India, addressing the First Convocation of Indian Institute of Technology, Indore on June 8, 2013.

Shri Pranab Mukherjee, the President of India, attended the first convocation of Indian Institute of Technology, Indore on June 8, 2013.

Addressing the students on the occasion, the President said that the fact that the first batch of one hundred and one engineering students was graduating from the Institute, was a major milestone in the annals of the Institute. He also expressed hope that the students leaving the portals of IIT Indore would continue their association with their alma mater in a meaningful way.

Exchange of Ideas

Indo-German Consultations, MoUs Signed



Dr. M. M. Pallam Raju, Minister of HRD, during his visit to Germany as part of delegation led by Hon'ble Prime Minister Dr. Manmohan Singh, on April 10-12, 2013, for India-Germany Inter Governmental Consultations.

As part of the second round of Inter Governmental Consultation between India and Germany, two MoUs were signed between April 10 and 12, 2013. Dr. M. M. Pallam Raju, Minister of HRD, signed the MoU for cooperation in the field of Higher Education and the Joint Declaration of Intent (JDI) about Promotion of German as a Foreign Language in India. Dr. Raju was accompanying Dr. Manmohan Singh, the Prime Minister of India during his visit to Germany. Prof. Johanna Wanka, Federal Minister for Education and Research of Germany was also present on the occasion.

MoU on Cooperation in HE

The main aim of this MoU is to devise mechanism for cooperation and setting of an agenda to improve educational cooperation between India and Germany. As part of this MoU, a jointly-funded programme, "Indo-German Strategic Partnerships in Higher Education (IGSP)," will be launched to improve institutional links and open up innovative areas of further cooperation.

During the discussion, Dr. Raju emphasised on the following areas of cooperation between the two countries:

1) Max Planck Institute Partnerships for encouraging basic research in Indian Institutes of Science Education and Research(IISERs);

2) Fraunhoffer Model of collaboration between industry and academia(applied research) for IITs and NITs and TU9 universities from the German side;

3) Research in Social sciences and Humanities in which Indian Council of Social Science Research (ICSSR) will be a major partner from the Indian side; and

4) Use of ICT in intercultural exchanges particularly comparative linguistics of Sanskrit and German languages.

Federal Minister of Germany Dr. Wanka expressed hope that the two MoUs signed will further strengthen the collaborative efforts.

Indo-US Cooperation in Education Set to Grow



Dr. M. M. Pallam Raju, Minister of HRD, meets Mr. Arne Duncan, US Secretary of Education, in Washington, on the sidelines of the round table organized by the International Institute of Education. Smt. Nirupama Rao, Indian Ambassador to the US, is also seen.

The Indo-US cooperation in the knowledge sector is set to expand with eight more awards being finalized under the Singh-Obama Knowledge Initiative recently. The awards will be announced formally soon. With this, the total number of awards installed under this initiative goes up to 16. Making this announcement at a round table discussion on Advances in India-US Academic

Exchange of Ideas

Partnership in Washington on May 16, 2013, Dr. M. M. Pallam Raju, Minister of HRD, said that both the sides were working on a proposal to enhance the capabilities of young Indian faculty by placing them in premier US educational institutions.

As per this plan, the Initiative has already selected 126 post doctorate-holders.

Dr. Raju further sought US cooperation in promoting skill enhancement in India, especially through community colleges. US cooperation was also sought in the field of ICT, digital world, quality research and innovation, and improving vocational education system.

The round table in Washington was organized by the International Institute of Education and those who also attended the event include Smt. Nirupama Rao, Indian Ambassador to the US, Ms. Tara Sonenshine, US Under Secretary of State and senior academicians, industry partners and principals of community colleges.

MHRD's Bilateral Engagements

Dr. M. M. Pallam Raju, Minister of HRD, held bilateral discussion with Mr. Jan Bjorklund, Deputy Prime Minister and Minister of Education & Research, Sweden on May 21, 2013.

Dr. Shashi Tharoor, Minister of State for HRD, met Hon Oliver Letwin, Minister of State, Cabinet Office, UK (Minister for Policy Advice) on May 28, 2013. Dr. Tharoor also held a meeting with the British delegation, led by Rt Hon Alan Duncan, British Minister for International Development on May 2, 2013.

Dr. Shashi Tharoor also had a meeting with Mr. Michael Steiner, Germany's Ambassador to India on May 25, 2013.

Sh. Ashok Thakur, Secretary (HE), led an Indian delegation to Norway to attend the 3rd Joint Working Group meeting between May 15 and 16, 2013. During the meeting, an MoU was signed for establishment of the Indira Gandhi Centre for Sustainable Development at Somerville College, Oxford University.

Indian Government held separate Joint Working Group meetings with Malaysia and Canada on April 3 and 4, 2013, respectively. A group of senior officials also participated in the India-EU Policy Dialogue on Education and Multilingualism, convened on April 17, 2013.



Shri Pranab Mukherjee, Hon'ble President of India, at the 26th Convocation of Indira Gandhi National Open University (IGNOU), in New Delhi on April 12, 2013. Shri Jitin Prasada, MoS of HRD and Prof. M. Aslam, Vice Chancellor of IGNOU, are also seen.



Dr. M. M. Pallam Raju, Minister of HRD, receiving the Doctor of Humane Letters Honoris Causa at the 126th Commencement ceremony of Fox School of Business, Temple University, Philadelphia on May 16, 2013.

Vichar Vimarsh

MoS Tharoor Bats For Quality Teaching



Dr. Shashi Tharoor, Minister of State for HRD, chairing the Plenary Meeting of the CABE Committee on National Mission on Teachers & Training, in New Delhi on June 14, 2013.

In his address at the Third and Plenary Meeting of the Central Advisory Board of Education (CABE) committee on National Mission on Teachers and Teaching on June 14, 2013, Minister of State of HRD Dr. Shashi Tharoor stressed on the need for quality teaching at every level of education.

Dr. Tharoor also emphasized the issues facing the teachers' education sector in the country. He spoke about issues like:-

- Availability of teachers;
- Quality deficit in teaching;
- Issues of contract teachers;
- Inadequate representation of socially disadvantaged categories
- Teacher absenteeism;
- Teacher accountability;
- Poor quality of teacher training institutions

On this occasion, a draft report, looking into the different issues was also presented. The report talked about the following:

(a) Managing demand and supply of qualified teachers and attracting talented youth to teaching profession;

(b) Continuing professional development of teachers;

(c) Attracting and retaining teachers from SCs, STs, OBCs, minorities and differently-abled sections;

(d) Improving quality of teacher education and use of ICT in schools and higher education.

Among others, the meeting was also attended by the Education Ministers of State of Uttar Pradesh, Chhattisgarh and Odisha, Vice-Chancellors of Universities, senior academicians and educationists, etc.

Industry-Academia Collaboration a Must For National Productivity

Putting great emphasis on closer partnership between academia and industry, Dr. M. M. Pallam Raju, Minister of HRD, said that this was the only way to enhance national productivity. Dr. Raju was speaking at a two-day international workshop on industry-academia collaboration in New Delhi on April 15, 2013, when he made these remarks.

He further said that bridging the gap between the national productivity and the industry-academia collaboration was the only way to increase the chances of employability of the people in the country. For this, he suggested that the industry needed to increase its contribution to the field of Research and Development. He called for greater private sector involvement to this field while exhorting the industry to "engage itself more in terms of not only funding but also in skill development, innovation and entrepreneurship."

Shri Ashok Thakur, Secretary (HE), while speaking on the occasion, informed that the Government had set up three task forces in this direction, which would tackle:

- (a) Research, innovation and entrepreneurship;
- (b) Skill and employability; and
- (c) Ways to foster institutional mechanism.

Representing the industry stakeholders, Dr. Naushad Forbes, Chairman of Confederation of Indian Industries (CII) National Committee on Higher Education, agreed that the industry was eager to work with academia to improve the quality of manpower in the country. He also emphasized on the fact that CII had taken several steps in this regard, from increasing the number of PhD fellowships to funding global innovation alliance.

On this occasion, Dr. Ashok Jhunjhunwala, Director, IIT-Madras, also presented a model for better academia-industry partnership.

Appointments

Sh. B. Gangadhar, Assistant Private Secretary (PS) to Dr. M. M. Pallam Raju, Minister of HRD

Sh. N. Venkatraman, Officer on Special Duty (OSD) to Shri Jitin Prasada, MoS of HRD

Sh. Deepak Agarwal, PS to MoS of HRD (JP)

Sh. A. K. Pandey, Additional PS to MoS of HRD (JP)

Sh. Gaurav Gupta, Assistant PS to MoS of HRD (JP)

Sh. Shashi Mohan Agnihotri, First Personal Assistant to MoS of HRD (JP)

Sh. Yogendra Tripathi, Financial Advisor

Sh. P. S. Ghosh, Deputy Secretary (DS)

Sh. Shailendra Kumar, Director

Smt. Tripti Gurha, Director

Sh. Amit Shukla, Director

- Sh. Sanjeev Kumar Sharma, Director
- Sh. D. P. Singh, Under Secretary (US)
- Shri G. Muthuraja, Under Secretary (US)

Sh. Chander Mohan Bhatla, US

- Sh. R. C. Tully, US
- Sh. Promila Chopra, Section Officer (SO)
- Sh. R. C. Beniwal, SO

Transfers

- Smt. Padmaja Saxena, US
- Sh. V. V. Johnson, US
- Sh. Yatendra Kumar, US

Smt. Geeta Arora, US

Sh. Sushil Arora, US

Sh. A. R. Chamoli, US

Sh. Ziley Singh Vical, US

Sh. Pramod Singh Pangety, SO

Sh. Narendra Kumar, SO

Smt Sulekha Khanna, SO

Sh. Mange Ram, SO

Smt. Sonali Dutta, SO